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February 2007

# The Pennsylvania State System of Higher Education: Returning Value, Delivering Results

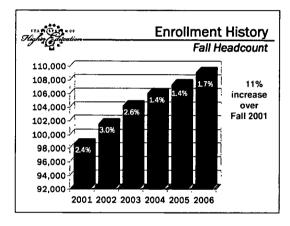
## Fiscal Year 2007-08 Appropriations Request

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# The Pennsylvania State System of Higher Education: Returning Value, Delivering Results

The Pennsylvania State System of Higher Education (PASSHE), through its 14 member Universities, provides a valuable public service to the Commonwealth – educating more than 109,000 students annually while enhancing the quality of life of the citizenry and helping to ensure Pennsylvania's continued economic growth and prosperity.



Beyond their demonstrated achievements in delivering high-quality, affordable education to students, PASSHE Universities serve as the social and cultural centers of their communities. They are the economic engines that power their local economies. Typically, they are among the largest employers within their regions, pumping millions of dollars into local and regional economies and billions statewide.

A recent study conducted on behalf of PASSHE estimated that the State System and its 14 Universities have an annual economic impact on the Commonwealth of \$4.47 billion. Stated differently, the study indicated that for every \$1 invested in PASSHE

by the Commonwealth, the Universities return more than \$10 in economic impact. That includes total spending by the Universities, as well as spending by faculty and staff, students and their families, and other campus visitors.

PASSHE ranks as the 15<sup>th</sup> largest employer in the Commonwealth, with more than 12,000 salaried employees. Indirectly, the Universities are responsible for another 39,000 jobs statewide, from the contractors and their employees who work on campus buildings to those who are employed by the literally hundreds of small businesses that operate in and around the campus communities.

In fulfilling its role as Pennsylvania's public university system, PASSHE helps other employers in the Commonwealth meet their needs, as well, by offering a variety of workforce development and job-training initiatives. The Small Business Development Centers (SBDCs) and business accelerators the Universities operate, and the extensive collaborative ventures in which they engage with state and local governments, community, cultural and other educational institutions, help stimulate economic growth in virtually every corner of Pennsylvania.

PASSHE Universities are a magnet for visitors from other regions and states. These visitors, including prospective students, parents and many of the more than 620,000 PASSHE alumni – 405,000 of whom reside in Pennsylvania – who return to campus

to attend a variety of on-campus programs, spend money locally, with considerable effect on the economies of local communities.

University, faculty, staff, student and visitor demand for goods and services creates direct and multiple indirect expenditures in Pennsylvania's counties and the state, helping to boost further the very real and very significant return on the Commonwealth's investment in PASSHE.

#### Leading the Way

PASSHE is committed to achieving its mission of educating and preparing students at all levels for personal and professional success in their lives, and to contributing to the economic, social and cultural development of Pennsylvania's communities, the Commonwealth and the nation.

PASSHE's Board of Governors, in July 2004, adopted a five-year strategic plan titled "Leading the Way" that is helping to ensure the System reaches new levels of academic and operating excellence. In doing so, PASSHE is taking its place among the nation's leading systems of public universities, recognized for "excellence in undergraduate education" and for its "responsiveness to state, regional and national needs through quality graduate and undergraduate programs, research and service."

The strategic plan identified five core areas on which PASSHE is focused:

- Student Achievement and Success
- University and System Excellence

- Commonwealth Service
- Resource Development and Stewardship
- Public Leadership

PASSHE Universities already are meeting – even exceeding – many of the performance targets that are laid out in the strategic plan and that are integral components of the System Accountability and Performance Funding programs.

Both student retention and graduation rates are rising. So are the number of students transferring from community colleges and the number of students taking courses via distance education, enabling the PASSHE Universities to make the most of their resources while reaching out to more and more non-traditional students in their homes.

The number of accredited programs offered by the Universities also is increasing, as is private giving to help provide more student scholarships, expand technology and build better classrooms.

### Performance and Accountability

PASSHE has developed a culture of accountability that permeates everything it does, and that has become a national model.

More than six years ago PASSHE became one of only a few public university systems in the nation to implement performance funding. The program was designed to encourage PASSHE Universities to improve both academically and in their operational

efficiency and productivity, and to reward them when they do. The Universities must show progress in relation to their own past performance, in comparison to their peers across the nation and in regard to the System's performance targets aligned with the strategic plan in order to qualify for a share of the funding each year.

As its expectations have risen even higher, the Board of Governors has increased the amount of performance funding available to the Universities – raising the funding level from \$2 million in the first year of the program to \$37.4 million in 2006-07. The majority of dollars used for performance funding come directly from PASSHE's educational and general (E&G) appropriation from the Commonwealth. The remainder is allocated as part of the Program Initiatives line item.

PASSHE's System Accountability
Program (SAP) includes both
quantitative and qualitative
performance measures and objectives
to further ensure the Universities meet
their most important goals, as well as
System-wide objectives. The
performance targets included within
the strategic plan were intended to be
"challenging yet achievable long-term
goals" that the Universities would
strive to obtain by 2009. Some of the
targets already have been achieved;
many more are within sight.

### **Excellence and Affordability**

While assuring the success of students is PASSHE's top priority, it also is understood that as Pennsylvania's

public universities, they must remain affordable.

PASSHE's Board of Governors is committed to keeping tuition low so that every Pennsylvanian who wants to pursue a college education can afford to do so. While annual tuition increases have been necessary in order to assure academic quality, that commitment to access and affordability has resulted in tuition increases in each of the past four years that have been only about one-third to one-half the average imposed by public universities and university systems across the United States.

The Board of Governors, in July, approved a 2.7% tuition increase for the 2006-07 school year that was the fourth lowest in PASSHE's more than 20-year history. The national average for tuition increases at public colleges and universities this fall was more than 6%.

PASSHE's current annual tuition rate of \$5,038 is the lowest among all four-year colleges and universities in the Commonwealth. The total cost of attendance – tuition, required fees, room and board – is below the national average among all public colleges and universities in the nation this fall, according to a just-released report by The College Board.

High quality education offered at an affordable price – provided in partnership with the Commonwealth – remains the hallmark of PASSHE and its 14 Universities.

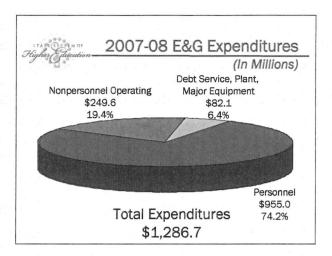
#### 2007-08 Appropriations Requests

Educational and General Appropriation (E&G).....\$495.7 million

PASSHE's proposed 2007-08 operating budget provides funding for increases in basic operating costs while building upon continuing efforts to operate more efficiently. The budget was developed based on the individual University budgets that were submitted in adherence to specific guidelines. The following basic adjustments are reflected in the proposed 2007-08 E&G budget:

Enrollment Growth—In keeping with the demographic projections of the Commonwealth, it is estimated that PASSHE's enrollment will increase 0.6% next year. Universities anticipating enrollment increases have limited the costs associated with serving these additional students within their 2007-08 budget estimates. Increased tuition and fee revenue, primarily associated with this enrollment increase, is anticipated at \$6.2 million.

Employee Salaries—PASSHE is negotiating new collective bargaining agreements with several of its unions, and the Commonwealth has been negotiating with all coalition units. Because no future contractual obligations were known when this request was submitted, only the remaining funding necessary to cover midyear salary increases in 2006-07, the final year of the current contracts, has been included. No other contractual salary increases have been incorporated into PASSHE's 2007-08 budget



estimates. On average, union contracts require an increase in salaries of 1.7% to fulfill the 2006-07 obligations. Minimal changes in complement to support enrollment increases and adjustments to wages also contribute to a total estimated increase in employee salaries and wages of \$13.3 million, or 2.0%.

Employee Benefits—Social Security and retirement costs increase as salaries and wages increase. In recent years, budget estimates included significant increases in the State Employee Retirement System (SERS) contribution rate. At this point in time, based upon Commonwealth budget instructions, no increase in this rate has been anticipated in the projections for 2007-08. In addition, PASSHE employees participate in several different health care programs, for which preliminary estimates of cost increases vary. In general, national trends indicate health care costs are continuing to rise, but at a slower rate of growth than in recent years. Based upon Commonwealth budget instructions,

no increased costs associated with active employees covered by the Pennsylvania Employee Benefit Trust Fund (PEBTF) have been anticipated. However, increases in PEBTF retiree health care and in the Systemmanaged health care plans have been included at various rates, based upon preliminary estimates of costs and usage. The overall impact of all of these benefit costs and changes in employee plan enrollments, is a 5.2% increase in employee benefits.

Utilities—Growth in natural gas, coal and oil prices has slowed in recent months. Therefore, PASSHE's projected 2007-08 utility costs reflect an increase of \$4 million, or 8.1%, to address anticipated rate increases and additions to University square footage.

Deferred Maintenance—Using data from the Association for Higher Education Facilities Officers as a benchmark, PASSHE encourages the Universities to spend 3.25% of the plant replacement value on life-cycle and routine maintenance of their facilities, which currently would approximate \$132 million. In fiscal year 2004-05, PASSHE spent approximately \$92 million on life-cycle and routine maintenance of its educational facilities, falling short of

|                       |         |         | Incre  | ase  |
|-----------------------|---------|---------|--------|------|
| (\$ in Millions)      | 2006-07 | 2007-08 | \$     | -%   |
| Salaries and wages    | \$674.9 | \$688.2 | \$13.3 | 2.0% |
| Benefits              | 253.7   | 266.8   | 13.1   | 5.2% |
| Compensation subtotal | \$928.7 | \$955.0 | \$26.3 | 2.8% |
| Utílities             | 49.6    | 53.6    | 4.0    | 8.1% |
| All other operating   | 268.0   | 278.1   | 10.1   | 3.8% |
| Nonpersonnel subtotal | \$317.6 | \$331.7 | \$14.1 | 4.4% |

this goal by \$40 million. In order to increase University investment in the life cycle maintenance of its physical plant, an additional \$5 million is incorporated into PASSHE's proposed 2007-08 budget.

These adjustments result in a proposed 2007-08 E&G operating budget of \$1.3 billion, an increase of \$40.4 million, or 3.2%. To fund this budget increase, the Board of Governors requested an E&G appropriation of \$495.7 million—an increase of \$28.1 million, or 6.0%. No assumptions are made concerning tuition rate increases at this time: however, a tuition increase of approximately 1.0% would be necessary to balance the budget as proposed. The Board will address the remaining budgetary requirements at the conclusion of the budget process, through a tuition increase or other means.

### **Special Purpose Appropriations**

Program Initiatives .....\$21.4 million

Performance Funding.....\$9.9 million

The Board of Governors has rewarded performance at PASSHE Universities for the last

seven years, with annually increasing amounts. In 2006-07, the performance funding program was funded with \$28.1 million from the E&G appropriation and \$9.4 million from the Program Initiatives line

item, for a total of \$37.4 million, equivalent to 8% of the E&G appropriation. PASSHE is committed to continuing performance funding at this level in 2007-08, partially through the use of \$9.9 million from this line item. Performance funding provided through the Program Initiatives line item will be used to support specialized accreditation of professional programs and increase library holdings.

# Shared Administrative System......\$5.0 million

PASSHE is in the midst of implementing an integrated System-wide administrative information system that will enhance student services, instructional support and administrative productivity. This system will help Universities maximize efficiencies in administrative processes, e.g., procurement, data storage and retrieval, room scheduling and student registration. Continued funding for this project is necessary to support additional functionality, upgrades to hardware and operating systems and additional capacity for disaster recovery.

# Economic Development.....\$5.0 million

PASSHE Universities are key partners in state and regional economic development. Their mission-based contribution to economic development includes providing a well-educated and

| 2007-08 Proposed Line Items               |      |          |  |  |  |  |  |
|---|------|----------|--|--|--|--|--|
| 7.6.                                      | \$ N | lillions |  |  |  |  |  |
| Program Initiatives                       |      | \$21.4   |  |  |  |  |  |
| Performance Funding                       | 9.9  |          |  |  |  |  |  |
| Shared Administrative System              | 5.0  |          |  |  |  |  |  |
| Economic Development                      | 5.0  |          |  |  |  |  |  |
| Educator Excellence                       | 1.5  |          |  |  |  |  |  |
| Diversity and Equal Opportunity           |      | 1.7      |  |  |  |  |  |
| McKeever Environmental Learning Ctr.      |      | 0.6      |  |  |  |  |  |
| PA Center for Environmental Education     |      | _0.4     |  |  |  |  |  |
| Total Line Items                          |      | \$24.0   |  |  |  |  |  |
| Note: Numbers may not add due to rounding |      |          |  |  |  |  |  |

skilled workforce for Pennsylvania employers. The Universities are partnering with the Commonwealth in other ways, as well. The Governor's Economic Stimulus Package has established programs to support collaboration among businesses and institutions of higher education, such as Keystone Innovation Zones (KIZ). Eleven PASSHE Universities are participating in KIZs. In addition, five Small Business Development Centers (SBDCs) and five business incubators serve regional businesses at PASSHE Universities.

The five economic development initiatives described below will enhance PASSHE's partnerships with the state and with local communities to increase economic development throughout the Commonwealth.

(1) Entrepreneurial Leadership
Centers Initiative (\$1.4 million) —
Funding is sought to develop
Entrepreneurial Leadership
Centers among PASSHE
Universities. Centers will provide
program development, mentors
and networking opportunities,
reference materials, best practices,
entrepreneurial seminars and

workshops, entrepreneurial boot camp programs and collaborative opportunities that support and encourage entrepreneurial activities by students and other members of the PASSHE University communities within the regions they serve.

- (2) Internships (\$700,000) Funding will be used by the Universities to develop a more systematic and coordinated approach to providing internship opportunities that will accommodate demands of the regional labor markets.
- (3) Planning and Feasibility for University/Business Infrastructure (\$1.4 million)—Seed money is sought to support feasibility and marketing planning for the creation or expansion of a variety of business infrastructure build-ups, including business incubators, research parks, and/or business learning centers.
- (4) Workforce Development (\$1 million)—Funding will assist Universities in providing training, equipment and start-up costs for technology-based, workforce development academic programs that address the Commonwealth's Regional Workforce Investment Boards' high priority occupations.
- (5) Technology Transfer and Commercialization Resource Network (\$500,000)—The PASSHE Technology Transfer and Commercialization Resource Network will provide an integrated approach to protecting intellectual property and advancing projects

toward commercialization. In addition to legal and financial services, assistance will be provided with patent searches and applications, negotiation of licensing agreements, equity agreements, stock warrants, etc.

#### Educator Excellence.... \$1.5 million

The Educator Excellence component of the Program Initiatives line item will build upon the strengths of PASSHE Universities, the Pennsylvania Academy for the Profession of Teaching and Learning and the Labor Education Institute. This funding will continue efforts to (1) enhance the quality of preparation for elementary and early childhood educators, (2) improve preparation of education students for the PRAXIS test, (3) increase the number of qualified teachers and other professionals for urban school districts, (4) increase the number and quality of science and mathematics teachers and (5) enhance the skills of current teachers and administrators through professional development.

# Diversity and Equal Opportunity...... \$1.7 million

This \$1.7 million request continues vital System-wide initiatives designed to achieve and promote diversity by serving the educational needs of historically underrepresented students, faculty and staff. These initiatives include programs that (1) expand the nationally acclaimed R. Benjamin Wiley Partnership Program, (2)

enhance joint recruitment activities conducted by admissions personnel, (3) serve students who require necessary accommodations under the Americans with Disabilities Act, (4) add value to campus climate and retention initiatives, and (5) enhance the professional development of women and minority faculty.

# McKeever Environmental Learning Center.....\$563,000

The Commonwealth created the McKeever Environmental Learning Center in 1974 to assist citizens of all ages in becoming better stewards of the earth's resources. The environmental education programs offered by the McKeever Center meet the needs of students from preschool through, and beyond, college and provide student interns with valuable teaching experience while working in an outdoor setting. The McKeever Center complex

comprises three lodges, a 200-seat auditorium, a dining hall, a maintenance building, the director's residence and the discovery building, all located on 205 acres in Mercer County and administered by Slippery Rock University of Pennsylvania. This request provides full funding for operation of the Center in fiscal year 2007-08.

# Pennsylvania Center for Environmental Education......\$380,000

The Pennsylvania Center for Environmental Education is located at Slippery Rock University of Pennsylvania and had been funded by the Commonwealth for several years through the Department of Environmental Protection. Since 2005-06, funding for this Center has been appropriated directly to PASSHE. This request continues funding for the Center in fiscal year 2007-08.

### FY 2007-08 Appropriations Requests -

| Educational and General                         |   | .\$4 | 195,679,000 |
|---|---|------|-------------|
| Special Purpose                                 |   |      |             |
| Program Initiatives                             | • | .\$  | 21,414,000  |
| Performance Funding\$                           |   |      |             |
| Shared Administrative System\$                  |   |      |             |
| Economic Development\$                          |   |      |             |
| Educator Excellence\$                           |   |      |             |
| Diversity and Equal Opportunity                 |   | .\$  | 1,676,000   |
| McKeever Environmental Learning Center          |   |      |             |
| Pennsylvania Center for Environmental Education |   |      |             |

#### Governor's Budget Recommendations -

#### Educational and General Appropriation (E&G).....\$484 million

The Governor's Budget for Fiscal Year 2007-08 recommends the Pennsylvania State System of Higher Education receive an Educational and General appropriation of nearly \$484 million. This amount would represent an increase of \$16.4 million, or 3.5 percent, over the current year's E&G appropriation. PASSHE has requested an increase of \$28.1 million, or 6 percent, in its E&G appropriation for FY 2007-08. The Governor's recommendation, if funded, would cover approximately two-fifths of the System's operating budget cost increases for 2007-08.

| 2007-08 Educ<br>(PASSHE F    |                   |                   |
|------------------------------|-------------------|-------------------|
| PASSHE Appropriation Request | Governor's Budget | <u>Difference</u> |
| \$495,679,000                | \$483,989,000     | (\$11,690,000)    |

#### Special Line Item Appropriations

In addition to the proposed E&G appropriation, the Governor's Budget recommends an additional \$20.3 million in special line item appropriations for PASSHE. This is the same amount PASSHE is receiving this year. PASSHE has requested increases in each of its special line items, as reflected in the chart below:

| 2007-08 Special Line Item Appropriations (PASSHE Request vs. Governor's Budget) |              |              |               |  |  |  |  |
|---|--------------|--------------|---------------|--|--|--|--|
| PASSHE Governor's <u>Appropriations Request</u> <u>Budget</u> <u>Difference</u> |              |              |               |  |  |  |  |
| Program Initiatives   | \$21,414,000 | \$18,048,000 | (\$3,366,000) |  |  |  |  |
| Diversity and Equal<br>Opportunity  | \$ 1,676,000 | \$ 1,619,000 | (\$ 57,000)   |  |  |  |  |
| McKeever Center   | \$ 563,000   | \$ 216,000   | (\$ 347,000)  |  |  |  |  |
| PA Center for Environmental Education   | \$ 380,000   | \$ 368,000   | (\$ 12,000)   |  |  |  |  |

Appendices

#### Mission of the Pennsylvania State System of Higher Education

The Pennsylvania State System of Higher Education seeks to be among the nation's leading systems of public universities, recognized for (1) excellence in undergraduate education and (2) responsiveness to state, regional and national needs through quality graduate and undergraduate programs, research and service.

To achieve its potential as a System, the distinct missions and strengths of each University must be advanced at the same time that commonalities are sought to increase efficiency and effectiveness. While the goals and directions of this plan vary from those of previous planning efforts, achieving a productive balance between University autonomy and System collaboration remains an essential component of System planning efforts.

At its core, the mission of the System is to increase the intellectual wealth of the Commonwealth, to prepare students at all levels for personal and professional success in their lives and to contribute to the economic, social and cultural development of Pennsylvania's communities, the Commonwealth and the nation. Similarly, the core values that underlie plans, policies and decisions of the System have remained consistent:

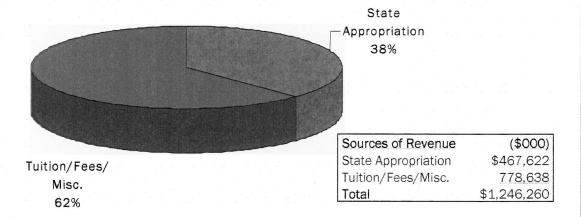
- Stimulating intellectual growth by promoting teaching and learning as well as creativity and scholarship;
- Developing and energizing the personal commitment of students, faculty and staff for contributive citizenship, global awareness and social responsibility;
- Promoting diversity as a key element in the intellectual and interpersonal development of members of the University and extended communities;
- Applying knowledge and experience gathered within the Universities to enhance the social and economic well-being of the Commonwealth;
- Practicing effective stewardship of public funds, private contributions and tuition revenues in pursuing the System's public mission; and
- Advocating for the unique role of public higher education in contributing to the life of the Commonwealth and responding to its needs.

"Leading the Way" PASSHE Strategic Plan Approved by the Board of Governors July 2004

Appendix B

## Pennsylvania State System of Higher Education Summary of Sources and Uses FY 2006-07 Educational and General Budget

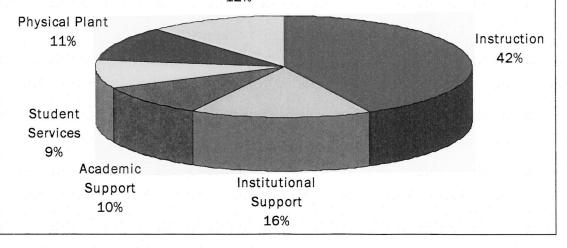
#### Sources



| (\$000)     |
|-------------|
| \$529,428   |
| 195,710     |
| 122,616     |
| 115,085     |
| 133,682     |
| 149,739     |
| \$1,246,260 |
|             |

Public Services/Other 12%

Uses



#### Pennsylvania State System of Higher Education Summary of Educational and General Budget

|                                      |                     |             | Budget      | Governor's  |
|--------------------------------------|---------------------|-------------|-------------|-------------|
|                                      | Actual              | Current     | Request     | Budget**    |
|                                      | 2005-06             | 2006-07     | 2007-08     | 2007-08     |
|                                      |                     |             |             |             |
| Source of Funds                      |                     |             |             |             |
| State Appropriation*                 | \$445,354           | \$467,622   | \$495,679   | \$483,989   |
| Augmentation:                        |                     |             |             |             |
| Educational and General              | 732,886             | 778,638     | 791,018     | 791,018     |
| Revenue Shortfall**                  | NA                  | NA NA       | NA          | 11,690      |
| Total                                | <b>\$1,1</b> 78,240 | \$1,246,260 | \$1,286,697 | \$1,286,697 |
|                                      |                     |             |             |             |
| Use of Funds                         |                     |             |             |             |
| Personnel Expenditures               | \$859,882           | \$928,659   | \$954,978   | \$954,978   |
| Operating Expenditures               | 218,988             | 239,515     | 249,627     | 249,627     |
| Capital Assets/Transfers             | 99,371              | 78,086      | 82,093      | 82,093      |
| Total                                | \$1,178,240         | \$1,246,260 | \$1,286,697 | \$1,286,697 |
| Students (FTE)***                    |                     |             |             |             |
| Undergraduate                        | 89,772.96           | 90,515.90   | 91,080.09   | 91,080.09   |
| Graduate                             | 10.616.94           | 10,854.01   | 10,985.01   | 10,985.01   |
| First Professional                   | NA                  | NA          | ,<br>NA     | ,<br>NA     |
| Total                                | 100,389.90          | 101,369.91  | 102,065.10  | 102,065.10  |
|                                      |                     |             |             |             |
| Employees (FTE, including Auxiliary) |                     |             |             |             |
| Instructional Faculty                | 5,143.55            | 5,166.50    | 5,175.35    | 5,175.35    |
| Management                           | 1,365.80            | 1,388.06    | 1,319.64    | 1,319.64    |
| All Other Salaried                   | 5,056.11            | 5,059.03    | 5,048.20    | 5,048.20    |
| Total                                | 11,565.46           | 11,613.59   | 11,543.19   | 11,543.19   |

<sup>\*</sup>Reflects only Educational and General Appropriation for all three years, exclusive of any additional special purpose line item funding.

<sup>\*\*</sup>The Governor's recommendation provides a 3.5% increase in funding for the Educational and General Appropriation. This recommendation produces a budgetary shortfall of \$11.7 million.

<sup>\*\*\*</sup>FTE Student is defined as follows: annual undergraduate credit hours produced divided by 30 credit hours; annual graduate credit hours produced divided by 24 credit hours.

#### Pennsylvania State System of Higher Education Summary of Special Line Item Appropriation Request Program Initiatives

|  | _    | <del></del>          |                      | Budget               | Governor's |
|--|------|----------------------|----------------------|----------------------|------------|
|  |      | Actual               | Current              | Request              | Budget     |
| Source of Funds                        |      | 2006-07 <sup>1</sup> | 2006-07 <sup>2</sup> | 2007-08 <sup>3</sup> | 2007-08    |
|  | -    |                      |                      |                      |            |
| Special Purpose Appropriation          |      | \$16,046             | \$18,048             | \$21,414             | \$18,048   |
| Other State Appropriation <sup>4</sup> |      | 22.268               | 28,058               | 29,741               | 29,039     |
| Tuition/Fees/Other                     |      | 12.619               | 12,619               | 14,965               | 14,965     |
| Restricted Funds                       |      | 0                    | 0                    | 0                    | 0          |
| Revenue Shortfall                      |      | 0                    | 0                    | 0                    | 4,068      |
| Т                                      | otal | \$50,933             | \$58,725             | \$66,120             | \$66,120   |
|  |      |                      |                      |                      |            |
| Use of Funds                           |      |                      |                      |                      |            |
| Personnel Expenditures                 |      | \$23,276             | \$28,307             | \$31,855             | \$31,855   |
| Operating Expenditures                 |      | 27,053               | 29,757               | 32,589               | 32,589     |
| Capital Assets/Transfers               |      | 604_                 | 661                  | 1,676                | 1,676      |
| Т                                      | otai | \$50,933             | \$58,725             | \$66,120             | \$66,120   |
| Students (FTE)                         |      |                      |                      |                      |            |
| Undergraduate                          |      | NA                   | NA                   | NA                   | NA         |
| Graduate                               |      | NA                   | NA                   | NA                   | NA         |
| First Professional                     |      | NA                   | NA                   | NA                   | NA         |
| Т                                      | otal | NA                   | NA                   | NA                   | NA         |
| 5                                      |      |                      |                      |                      |            |
| Employees (FTE) 5                      |      |                      |                      |                      |            |
| Instructional Faculty                  |      | NA                   | NA                   | NA                   | NA         |
| Management                             |      | 53.82                | 76.37                | 76.37                | 76.37      |
| All Other Salaried                     |      | 5.28                 | 8.50                 | 8.50                 | 8.50       |
| T                                      | otal | 59.10                | 84.87                | 84.87                | 84.87      |

<sup>&</sup>lt;sup>1</sup>PASSHE's FY 2005-06 Program Initiatives line item supported \$2.0 million for Educator Excellence, \$8.9 million for Performance Funding, and \$5.0 million for Shared Administrative System. See page 5 for more information on these initiatives.

<sup>&</sup>lt;sup>2</sup>PASSHE's FY 2006-07 Program Initiatives Appropriation Request is supporting \$9.4 million for Performance Funding, \$7.3 million for Shared Administrative System, and \$1.4 million for Educator Excellence. See page 5 for more information on these initiatives.

<sup>&</sup>lt;sup>3</sup>PASSHE's FY 2007-08 Program Initiatives Appropriation Request includes \$9.9 million for Performance Funding, \$5.0 million for Shared Administrative System, \$5.0 million for Economic Development and \$1.5 million for Educator Excellence. See page 5 for more information on these initiatives.

<sup>&</sup>lt;sup>4</sup>Other State Appropriation is the amount of Educational and General appropriation that is distributed based upon performance. This amount also is included in Appendix C.

<sup>&</sup>lt;sup>5</sup>Employees are associated with PASSHE's Information Systems Integration Project.

#### Pennsylvania State System of Higher Education Summary of Special Line Item Appropriation Request Employee Health (PEBTF) Assessment

|                          |       |         |         | Budget  | Governor's |
|--------------------------|-------|---------|---------|---------|------------|
|                          |       | Actual  | Current | Request | Budget     |
| Source of Funds          |       | 2005-06 | 2006-07 | 2007-08 | 2007-08    |
| State Appropriation      |       | \$1,700 | \$0     | \$0     | \$0        |
| Tuition/Fees/Other       |       | ·       | •       |         |            |
| i i                      |       | 0       | 0       | 0       | 0          |
| Restricted Funds         | T-4-1 | 0       | 0       | 0       | 0          |
|                          | Total | \$1,700 | \$0     | \$0     | \$0        |
| Use of Funds             |       |         |         |         |            |
| Personnel Expenditures   |       | \$1,700 | \$0     | \$0     | \$0        |
| Operating Expenditures   |       | 0       | 0       | 0       | 0          |
| Capital Assets/Transfers |       | 0       | 0       | 0       | 0          |
|                          | Total | \$1,700 | \$0     | \$0     | \$0        |
| Students (FTE)           |       |         |         |         |            |
| Undergraduate            |       | NA      | NA      | NA      | NA         |
| Graduate                 |       | NA      | NA      | NA      | NA         |
| First Professional       |       | NA      | NA      | NA      | NA         |
|                          | Total | NA      | NA      | NA      | N/A        |
| Employees (FTE)          |       |         |         |         |            |
| Instructional Faculty    |       | NA      | NA      | NA      | NA         |
| Management               |       | 0.00    | 0.00    | 0.00    | 0.00       |
| All Other Salaried       |       | 0.00    | 0.00    | 0.00    | 0.00       |
|                          | Total | 0.00    | 0.00    | 0.00    | 0.00       |

# **Pennsylvania State System of Higher Education Summary of Special Line Item Appropriation Request**

#### **Diversity and Equal Opportunity**

(Recruitment of the Disadvantaged/Affirmative Action)

(Dollar Amounts in Thousands)

|                          |       | * ***   |         | Budget  | Governor's |
|--------------------------|-------|---------|---------|---------|------------|
|                          |       | Actual  | Current | Request | Budget     |
| Source of Funds          |       | 2005-06 | 2006-07 | 2007-08 | 2007-08    |
|                          |       |         |         |         |            |
| State Appropriation      |       | \$1,541 | \$1,619 | \$1,676 | \$1,619    |
| Tuition/Fees/Other       |       | 139     | 0       | 0       | 0          |
| Restricted Funds         |       | 0       | 0       | 0       | 0          |
| Revenue Shortfall        |       | 0       | 0       | 0       | 57         |
|                          | Total | \$1,680 | \$1,619 | \$1,676 | \$1,676    |
| Use of Funds             |       |         |         |         |            |
| Personnel Expenditures   |       | \$41    | \$39    | \$41    | \$41       |
| Operating Expenditures   |       | 1,636   | 1,577   | 1,633   | 1,633      |
| Capital Assets/Transfers |       | 3       | 2       | 3       | 3          |
|                          | Total | \$1,680 | \$1,619 | \$1,676 | \$1,677    |
| Students (FTE)           |       |         |         | •       |            |
| Undergraduate            |       | NA      | NA      | NA      | NA         |
| Graduate                 |       | . NA    | NA      | NA      | NA         |
| First Professional       |       | NA      | NA      | NA      | NA         |
|                          | Total | NA      | · NA    | NA      | NA         |
| Employees (FTE)          |       |         |         |         |            |
| Instructional Faculty    |       | NA      | NA      | NA      | NA         |
| Management               |       | 1.25    | 1.25    | 1.25    | 1.25       |
| All Other Salaried       |       | 1.00    | 1.00    | 1.00    | 1.00       |
| , in outer outeriou      | Total | 2.25    | 2.25    | 2.25    | 2.25       |

Note: Employee FTE numbers reflect permanent personnel administering the program. Operating expenditures include grant money associated with funding other personnel expenses throughout the System.

#### Pennsylvania State System of Higher Education Summary of Special Line Item Appropriation Request McKeever Environmental Learning Center

|                               |         |         | Budget     | Governor's |
|-------------------------------|---------|---------|------------|------------|
|                               | Actual  | Current | Request    | Budget     |
| Source of Funds               | 2005-06 | 2006-07 | 2007-08    | 2007-08    |
| Special Purpose Appropriation | \$206   | \$216   | \$563      | \$216      |
| Other State Appropriation*    | 315     | 328     | \$303<br>0 | \$210      |
| Tuition/Fees/Other            | 299     | 273     | 277        | 277        |
| Restricted Funds              | 299     | 0       | 0          | 0          |
| Revenue Shortfall             | 0       | 0       | . 0        | 347        |
| Tota                          |         | \$817   | \$840      | \$840      |
| Use of Funds                  |         |         |            |            |
| Personnel Expenditures        | S471    | \$515   | \$538      | \$538      |
| Operating Expenditures        | 339     | 302     | 302        | 302        |
| Capital Assets/Transfers      | 10      | 0       | 0          | 0          |
| Tota                          |         | \$817   | \$840      | \$840      |
|                               |         |         |            |            |
| Students (FTE)                |         |         |            |            |
| Undergraduate                 | NA      | NA      | NA         | NA         |
| Graduate                      | NA      | NA      | NA         | NA         |
| First Professional            | NA NA   | NA      | NA NA      | NA         |
| Tota                          | al NA   | NA      | NA         | NA         |
| Employees (FTE)               |         |         |            |            |
| Instructional Faculty         | NA      | NA      | NA         | NA         |
| Management                    | 1.00    | 1.00    | 1.00       | 1.00       |
| All Other Salaried            | 8.00    | 8.00    | 8.00       | 8.00       |
| Total                         | 9.00    | 9.00    | 9.00       | 9.00       |

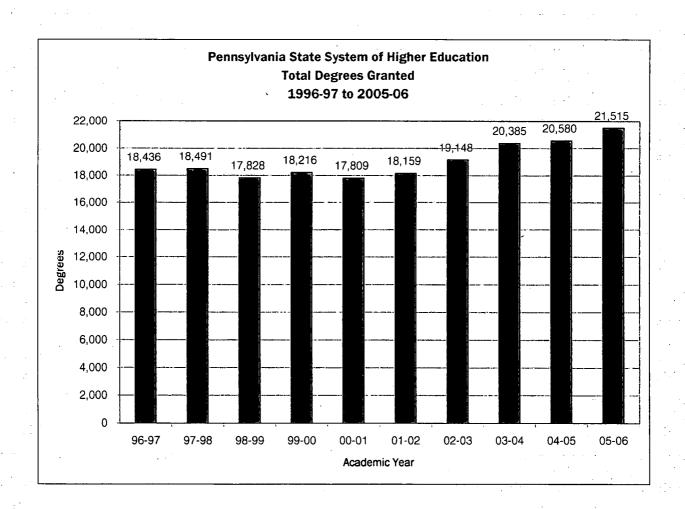
<sup>\*</sup>McKeever Center currently (FY 2006-07) requires \$543,731 in appropriations to perform its mission. The current special purpose appropriation of \$216,000 meets 39.7% of the Center's need, which is subsidized with \$327,731 of PASSHE's Educational and General Appropriation, at the expense of the System Universities, to ensure the Center's viability.

#### Pennsylvania State System of Higher Education Summary of Special Line Item Appropriation Request Pennsylvania Center for Environmental Education

|                               | Actual  | Current  | Budget<br>Request | Governor's<br>Budget |  |
|-------------------------------|---------|----------|-------------------|----------------------|--|
| Source of Funds               | 2005-06 | 2006-07  | 2007-08           | 2007-08              |  |
|                               |         |          |                   |                      |  |
| Special Purpose Appropriation | \$350   | \$368    | \$380             | \$368                |  |
| Other State Appropriation*    | 0       | 0        | 0                 | 0                    |  |
| Tuition/Fees/Other            | 0       | 0        | 0                 | 0                    |  |
| Restricted Funds              | 0       | 0        | 0                 | 0                    |  |
| Revenue Shortfall             | 0       | 0        | 0                 | 12                   |  |
| Total                         | \$350   | \$368    | \$380             | \$380                |  |
| Use of Funds                  |         |          |                   |                      |  |
| Personnel Expenditures        | \$177   | \$200    | \$207             | \$207                |  |
| Operating Expenditures        | 173     | 168      | 173               | 173                  |  |
| Capital Assets/Transfers      | 0       | 0        | 0                 | . 0                  |  |
| Total                         | \$350   | \$368    | \$380             | \$380                |  |
| Studente (ETE)                |         |          |                   |                      |  |
| Students (FTE)                | NA      | NA       | NA                | NA                   |  |
| Undergraduate                 |         | NA<br>NA | NA<br>NA          | NA<br>NA             |  |
| Graduate                      | NA      |          |                   |                      |  |
| First Professional            | NA      | NA NA    | NA                | NA                   |  |
| Total                         | NA      | NANA     | NA                | NA NA                |  |
| Employees (FTE)               |         |          |                   |                      |  |
| Instructional Faculty         | NA      | NA       | NA                | NA                   |  |
| Management                    | 1.00    | 1.00     | 1.00              | 1.00                 |  |
| All Other Salaried            | 3.00    | 3.00     | 3.00              | 3.00                 |  |
| Total                         | 4.00    | 4.00     | 4.00              | 4.00                 |  |

### Pennsylvania State System of Higher Education Academic Program Data

| Program Measure  | Actual<br>2005-06      | Projected<br>2006-07 | Projected<br>2007-08 |  |
|--|------------------------|----------------------|----------------------|--|
| Associate Degrees Awarded<br>Bachelors Degrees Awarded<br>Graduate Degrees Awarded | 340<br>16,962<br>4,213 | 17,138               | 17,364               |  |
| Total Degrees Awarded  | 21,515                 | 21,800               | 22,142               |  |



#### Pennsylvania State System of Higher Education

# Applications, Acceptances, and Enrollments\* of Pennsylvania Residents, by Race, 1997-2006

|                             | 1997           | 1998   | 1999   | 2000   | 2001   | 2002   | 2003   | 2004   | 2005   | 2006   |
|-----------------------------|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| AFRICAN AMERICAN            |                |        |        |        |        |        |        |        |        |        |
| Applications                | 5,090          | 4,998  | 5,864  | 5,801  | 6,362  | 6,869  | 7,980  | 9,838  | 10,717 | 13,195 |
| Acceptances                 | 2,719          | 2,627  | 3,315  | 3,062  | 2,999  | 3,747  | 4,025  | 4,631  | 4,983  | 5,633  |
| Enrollments                 | 1,062          | 1,014  | 1,125  | 1,121  | 1,226  | 1,287  | 1,538  | 1,594  | 1,810  | 1,800  |
| Percent Accepted            | 53.4%          | 52.6%  | 56.5%  | 52.8%  | 47.1%  | 54.5%  | 50.4%  | 47.1%  | 46.5%  | 42.7%  |
| Percent Accepted Who Enroll | 39.1%          | 38.6%  | 33.9%  | 36.6%  | 40.9%  | 34.3%  | 38.2%  | 34.4%  | 36.3%  | 32.0%  |
| Percent Applied Who Enroll  | 20.9%          | 20.3%  | 19.2%  | 19.3%  | 19.3%  | 18.7%  | 19.3%  | 16.2%  | 16.9%  | 13.6%  |
| LATINO                      |                |        |        |        |        |        |        |        |        |        |
| Applications                | 700            | 851    | 706    | 739    | 929    | 1,333  | 1,209  | 1,610  | 1,727  | 1,999  |
| Acceptances                 | 482            | 550    | 458    | 475    | 597    | 878    | 763    | 994    | 1,052  | 1,156  |
| Enrollments                 | 193            | 243    | 179    | 203    | 250    | 319    | 319    | 386    | 426    | 434    |
| Percent Accepted            | 68.9%          | 64.6%  | 64.9%  | 64.3%  | 64.3%  | 65.9%  | 63.1%  | 61.7%  | 60.9%  | 57.8%  |
| Percent Accepted Who Enroll | 40.0%          | 44.2%  | 39.1%  | 42.7%  | 41.9%  | 36.3%  | 41.8%  | 38.8%  | 40.5%  | 37.5%  |
| Percent Applied Who Enroll  | 27.6%          | 28.6%  | 25.4%  | 27.5%  | 26.9%  | 23.9%  | 26.4%  | 24.0%  | 24.7%  | 21.7%  |
| AMERICAN INDIAN OR ALASKA   | I<br>IVITAN NÆ | Ε      |        |        |        |        |        |        |        |        |
| Applications                | 125            | 144    | 96     | 121    | 135    | 123    | 135    | 152    | 147    | 214    |
| Acceptances                 | 91             | 92     | 64     | 76     | 88     | 80     | 86     | 109    | 106    | 118    |
| Enrollments                 | 47             | 48     | 29     | 36     | 42     | 39     | 38     | 44     | 48     | 44     |
| Percent Accepted            | 72.8%          | 63.9%  | 66.7%  | 62.8%  | 65.2%  | 65.0%  | 63.7%  | 71.7%  | 72.1%  | 55.1%  |
| Percent Accepted Who Enroll | 51.6%          | 52.2%  | 45.3%  | 47.4%  | 47.7%  | 48.8%  | 44.2%  | 40.4%  | 45.3%  | 37.3%  |
| Percent Applied Who Enroll  | 37.6%          | 33.3%  | 30.2%  | 29.8%  | 31.1%  | 31.7%  | 28.1%  | 28.9%  | 32.7%  | 20.6%  |
| ASIAN OR PACIFIC ISLANDER   |                |        |        |        |        |        |        |        |        |        |
| Applications                | 567            | 609    | 705    | 641    | 734    | 830    | 767    | 846    | 893    | 1,061  |
| Acceptances                 | 384            | 429    | 484    | 432    | 496    | 566    | 518    | 552    | 594    | 667    |
| Enrollments                 | 124            | 127    | 141    | 152    | 156    | 188    | 162    | 187    | 196    | 182    |
| Percent Accepted            | 67.7%          | 70.4%  | 68.7%  | 67.4%  | 67.6%  | 68.2%  | 67.5%  | 65.2%  | 66.5%  | 62.9%  |
| Percent Accepted Who Enroll | 32.3%          | 29.6%  | 29.1%  | 35.2%  | 31.5%  | 33.2%  | 31.3%  | 33.9%  | 33.0%  | 27.3%  |
| Percent Applied Who Enroll  | 21.9%          | 20.9%  | 20.0%  | 23.7%  | 21.3%  | 22.7%  | 21.1%  | 22.1%  | 21.9%  | 17.2%  |
| UNKNOWN**                   |                |        |        |        |        |        |        |        |        |        |
| Applications                |                |        |        | * :    |        | 1,107  | 3,065  | 4,446  | 3,996  | 4,581  |
| Acceptances                 | 1              |        |        |        |        | 752    | 1,932  | 2,828  | 2,524  | 2,512  |
| Enrollments                 | 1              | -      |        | j      |        | 299    | 718    | 1,002  | 865    | 829    |
| Percent Accepted            |                |        |        |        |        | 67.9%  | 63.0%  | 63.6%  | 63.2%  | 54.8%  |
| Percent Accepted Who Enroll |                |        |        |        |        | 39.8%  | 37.2%  | 35.4%  | 34.3%  | 33.0%  |
| Percent Applied Who Enroll  |                |        |        |        |        | 27.0%  | 23.4%  | 22.5%  | 21.6%  | 18.1%  |
| WHITE                       |                |        |        |        |        |        |        |        |        |        |
| Applications                | 45,117         | 44,586 | 43,905 | 45,418 | 46,506 | 48,008 | 47,122 | 47,370 | 46,023 | 48,247 |
| Acceptances                 | 32,899         | 32,508 | 32,978 | 32,835 | 33,622 | 34,387 | 33,656 | 34,201 | 33,148 | 34,040 |
| Enrollments                 | 13,944         | 13,898 | 14,140 | 14,730 | 14,634 | 13,830 | 14,769 | 14,172 | 14,132 | 14,053 |
| Percent Accepted            | 72.9%          | 72.9%  | 75.1%  | 72.3%  | 72.3%  | 71.6%  | 71.4%  | 72.2%  | 72.0%  | 70.6%  |
| Percent Accepted Who Enroll | 42.4%          |        | 42.9%  | 44.9%  | 43.5%  | 40.2%  | 43.9%  | 41.4%  | 42.6%  | 41.3%  |
| Percent Applied Who Enroll  | 30.9%          | 31.2%  | 32.2%  | 32.4%  | 31.5%  | 28.8%  | 31.3%  | 29.9%  | 30.7%  | 29.1%  |
| TOTAL                       |                |        |        |        |        |        |        |        |        |        |
| Applications                | 51,599         | 51,188 | 51,276 | 52,720 | 54,666 | 57,163 | 60,278 | 64,262 | 63,503 | 69,297 |
| Acceptances                 | 36,575         | 36,206 | 37,299 | 36,880 | 37,802 | 39,658 | 40,980 | 43,315 | 42,407 | 44,126 |
| Enrollments                 | 15,370         | 15,330 | 15,614 | 16,242 | 16,308 | 15,663 | 17,544 | 17,385 | 17,477 | 17,342 |
| Percent Accepted            | 70.9%          | 70.7%  | 72.7%  | 70.0%  | 69.2%  | 69.4%  | 68.0%  | 67.4%  | 66.8%  | 63.7%  |
| Percent Accepted Who Enroll | 42.0%          |        | 41.9%  | 44.0%  | 43.1%  | 39.5%  | 42.8%  | 40.1%  | 41.2%  | 39.3%  |
|                             |                | 29.9%  | 30.5%  | 30.8%  | 29.8%  | 27.4%  | 29.1%  | 27.1%  | 27.5%  | 25.0%  |
| Percent Applied Who Enroll  | 29.8%          | ∠ઝ.ઝ%  | 30.5%  | ა∪.8%  | ∠9.0%  | 21.4%  | ∠9.1%  | ∠1.1%  | 21.5%  | 25.0%  |

<sup>\*</sup>First-Time Freshmen

<sup>\*\*</sup>Unknown Ethnicity First Reported in 2002

Bloomsburg University of Pennsylvania Dr. Jessica S. Kozloff, President

California University of Pennsylvania Dr. Angelo Armenti Jr., President

Cheyney University of Pennsylvania

Mr. Wallace C. Arnold, Interim President

Clarion University of Pennsylvania Dr. Joseph P. Grunenwald, President

East Stroudsburg University of Pennsylvania Dr. Robert J. Dillman, President

Edinboro University of Pennsylvania Dr. Frank G. Pogue Jr., President

Indiana University of Pennsylvania Dr. Tony Atwater, President

Kutztown University of Pennsylvania Dr. F. Javier Cevallos, President

Lock Haven University of Pennsylvania Dr. Keith T. Miller, President

Mansfield University of Pennsylvania Dr. Maravene S. Loeschke, President

Millersville University of Pennsylvania Dr. Francine G. McNairy, President

Shippensburg University of Pennsylvania Dr. William N. Ruud President

Slippery Rock University of Pennsylvania Dr. Robert M. Smith, President

West Chester University of Pennsylvania Dr. Madeleine Wing Adler, President

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